



COAST
FUNDS

2020 Annual Report

Coast Funds is two separate organizations established in 2007 to manage \$118 million provided by six private foundations, the Province of British Columbia, and the Government of Canada.



**COAST
FUNDS**

COAST CONSERVATION
ENDOWMENT FUND
FOUNDATION

Coast Conservation Endowment Fund Foundation is a registered Canadian charity established to manage a \$2 million regional conservation planning fund and a permanent endowment fund of approximately \$56 million. The income generated from this fund provides ongoing funding to strengthen First Nations' development of Indigenous-led stewardship, Guardian Watchmen efforts, and regional stewardship initiatives. Specific dollar amounts are allocated annually to each participating First Nation for eligible projects on the basis of each First Nation's funding allocation and the investment performance of the fund.



**COAST
FUNDS**

COAST ECONOMIC
DEVELOPMENT
SOCIETY

Coast Economic Development Society is a not-for-profit society established to manage a \$60 million economic development fund in support of First Nations communities and businesses. The capital in this fund is invested in business development initiatives throughout the Great Bear Rainforest and Haida Gwaii, targeting sectors with good potential to support sustainable development in the region and strengthen community well-being.

The member Nations of Nanwakolas Council have been enhancing their research capabilities to best manage and steward their territories, which include the diverse habitats of grizzly bears.

PHOTO BY

Brian Cullen, Knight Inlet Lodge

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MESSAGE FROM THE CHAIR

2020 will be a year marked forever in our memories. The COVID-19 pandemic continues to impact our families and our livelihoods. It was a hard year, but also an inspiring one. On Haida Gwaii, where I live, I was proud to see our people come together to support one another through this difficult time.

At Coast Funds we wanted to do the same. We committed to supporting the First Nations we serve with flexibility, adaptability, and responsiveness.


We deployed funding at a time when it was greatly needed to create financial stability, job security, and stewardship continuity. **In 2020, we approved the highest amount of funding since Coast Funds' inception, while achieving our lowest operating cost of the last ten years.**

Our board approved \$13.1 million of funding last year, including \$2.4 million toward nine economic development projects and \$2.8 million toward 15 stewardship and conservation projects. Additionally, through the new Renewable Energy for Remote Communities program that we launched with the

Province of British Columbia, **we approved \$7.9 million in funding toward two major clean energy infrastructure projects** led by Dzawada'enuxw First Nation and Kitasoo/Xai'xais First Nation. These projects attracted more than \$25 million in new investments toward decarbonizing U'kwanalis and Klemtu.

These endeavours demonstrate a path to sustainability for all communities, yet there is much more we hope to achieve. I extend my gratitude to the First Nations governments who are making the case for the Province to continue its partnership with Coast Funds and First Nations by investing further in renewable energy. Together, our hope is to dramatically decrease diesel transportation and greenhouse gas emissions to improve the sustainability of our communities.

Last year Coast Funds' board reached a significant milestone, having now approved over \$100 million since its founding. **In total, \$102 million has been approved toward 404 stewardship, conservation, and sustainable economic development projects.**



In fall 2020, the Council of the Haida Nation released its report on the proceedings of the Gaaysligang Sding/Sdang forum. Coast Funds' board approved funding of \$10,000 toward the forum which was held in March 2019 and generated unique recommendations to guide the next ten years of of marine stewardship and management on Haida Gwaii.

PHOTO BY

Jason Shafto, Full Moon Photo

Within the pages of this report, you'll see how these new investments continue to empower First Nations to achieve healthy and vibrant economies and communities while stewarding our lands and waters for the benefit of future generations.


Because of these important impacts on well-being and because of Coast Funds' history as a trusted partner, First Nations have identified Coast Funds as a vital source of sustainable, self determined finance. As reflected in our 2020-2022 strategic plan, Coast Funds must grow and evolve to continue fulfilling this role.

In the first year of our new strategic directive, Coast Funds continued working—in close partnership with First Nations and their strategic partners—to increase First Nations' access to finance. On page 16 and 17 of this report, we share highlights from our recent efforts with First Nations governments which are beginning to achieve exciting results.

Last year, **Kwikwasut'inuxw Haxwa'mis First Nation made the first donation to the Foundation since it was formed more than a decade ago.** This is an exciting moment; it speaks to the foundation of trust we are building with and between First Nations along the coast. It is powerful to witness, and to be part of, First Nations' focused efforts to develop partnerships and self determined stewardship finance to ensure healthy and thriving communities and ecosystems across our territories.

All of this makes me proud of my time with Coast Funds. I tendered my resignation as Chair of Coast Funds effective April 6, 2021 due to personal reasons. I am supported by the board in my decision to move on to new opportunities and dedicate more of my time to my healing journey.

Haawa as always for the continued support of so many that we work closely with—First Nations, government, funders past and present, and Members—who allow us to continue offering valued services in support of First Nations' goals.



Huux Percy Crosby

Chair (2018-2021), Coast Funds



ABOUT COAST FUNDS

Coast Funds is dedicated to empowering First Nations in the Great Bear Rainforest and Haida Gwaii to achieve healthy and vibrant economies and communities in tandem with the conservation of their homelands for the benefit of future generations.

First Nations have stewarded and depended on their traditional territories in this region for their cultural, social, and economic well-being since time immemorial. The Great Bear Rainforest and Haida Gwaii are magnificent old-growth forest ecosystems representing one of the world's largest remaining coastal temperate rainforests and supporting wild Pacific salmon, genetically unique wolves, grizzly bears, and the white "spirit" bear among many other species.

A healthy and resilient environment in the Great Bear Rainforest and Haida Gwaii requires maintaining the link between local First Nations, their lands and waters, a sustainable economy, and healthy communities. Permanent ecological and cultural protection in this region can only be achieved through First Nations' re-emerging role fulfilling their inherent authority for stewardship of their territories that they have never sold or ceded, and which they have cared for across millennia.

Coast Funds was created in 2007 to make the vital connection between sustainable development projects that embrace conservation values; the social, cultural, and economic well-being of the First Nations communities; and the long-term stewardship of the region. Today, Coast Funds serves as a successful model of Indigenous-led conservation finance, demonstrating that First Nations' leadership and self determination are key to permanently protecting ecologically and culturally significant places on Earth.

Hartley Bay is home to about 130 Gitk'a'ata. From here Gitga'at First Nation operates its Oceans and Lands Department to steward their territory as they have since time immemorial.

PHOTO BY
Brodie Guy

OUR MANDATE

Vision

First Nations exercise their inherent rights to self-determination, ensuring healthy and thriving communities and ecosystems.

Mission

To partner with First Nations in achieving their goals for conservation, stewardship, and economic development in the Great Bear Rainforest and Haida Gwaii.

Core Values

The Board has adopted the following core values to guide the operations of Coast Funds:

- Respect and good relations;
- Integrity;
- Collaboration and reliability;
- Adaptability and responsiveness; and
- Transparency and accountability.



Gitga'at Guardian Johnstone Reece displays stone flakes from 10,000-year-old tools. Reece recovered the piece during an archeological training course.

PHOTO BY
Ian Sellers

Organizational Principles



GOOD RELATIONS

We endeavour to provide the highest level of support to First Nations through a mutually respectful relationship.



RESPECTING INDIGENOUS SELF-DETERMINATION

We acknowledge and respect Indigenous histories, laws, and governance. We work with the spirit and intent of the United Nations Declaration on the Rights of Indigenous Peoples.



COLLABORATIVE DUE DILIGENCE

Coast Funds works in close partnership with First Nations to make responsible and objective decisions to develop successful applications, to facilitate peer mentoring and knowledge sharing between communities, and to fund sound, high-quality projects.



REVITALIZING CAPACITY

Coast Funds supports First Nations as they strengthen their capacity and develop relationships between each other and with other agencies, financial institutions, and potential partners to leverage additional resources, increase the opportunities for success, and maximize the impact of Coast Funds' project investments through relationship building, facilitation, and knowledge sharing.



RESPONSIBLE STEWARDSHIP OF FUNDS

Integral to all Coast Funds' work is the responsible administration and investment of the funds entrusted to it for current and future generations.



DEMONSTRATING BEST PRACTICES

Coast Funds strives to be highly trusted and respected for its leadership in strong governance and management, continuous learning and proactive knowledge sharing, project outcomes reporting, and value-added service to First Nations.

PARTICIPATING FIRST NATIONS

Coast Funds works in partnership with the following First Nations and their regional organizations whose territories span the Great Bear Rainforest and Haida Gwaii.



**Coastal First Nations -
Great Bear Initiative**
North and
Central Coast



**Da'naxda'xw
Awaetlala**
Knight Inlet



Dzawada'enuxw
Kingcome Inlet



Gitanyow
Kitwanga River



Gitga'at
Hartley Bay



Gitxaala
Kitkatla



**Gwa'sala-
'Nakwaxda'xw**
Smith and
Seymour Inlets



Gwawaenuk
Watson Island



Haida
Haida Gwaii



Haisla
Kitamaat



Heiltsuk
Bella Bella



K'ómoks
Comox



Kitasoo / Xai'xais
Klemtu



Kitselas
Terrace



**Kwikwaka'
wakw**
Phillips and
Frederick Arm



**Kwikwasut'inuxw
Haxwa'mis**
Gilford Island



Lax Kw'alaams
Tsimshian Peninsula



Mamalilikulla
Village and
Compton Islands



Metlakatla
Prince Rupert



'Namgis
Alert Bay



**Nanwakolas
Council**
South Central Coast



Nisga'a
Nass Valley



**North Coast Skeena
First Nations
Stewardship Society**
North Coast & Lower
Skeena River Coast



Nuxalk
Bella Coola



Tlowlitsis
Johnstone Strait



Ulkatcho
Anahim Lake



We Wai Kai
Quadra Island



Wei Wai Kum
Campbell River

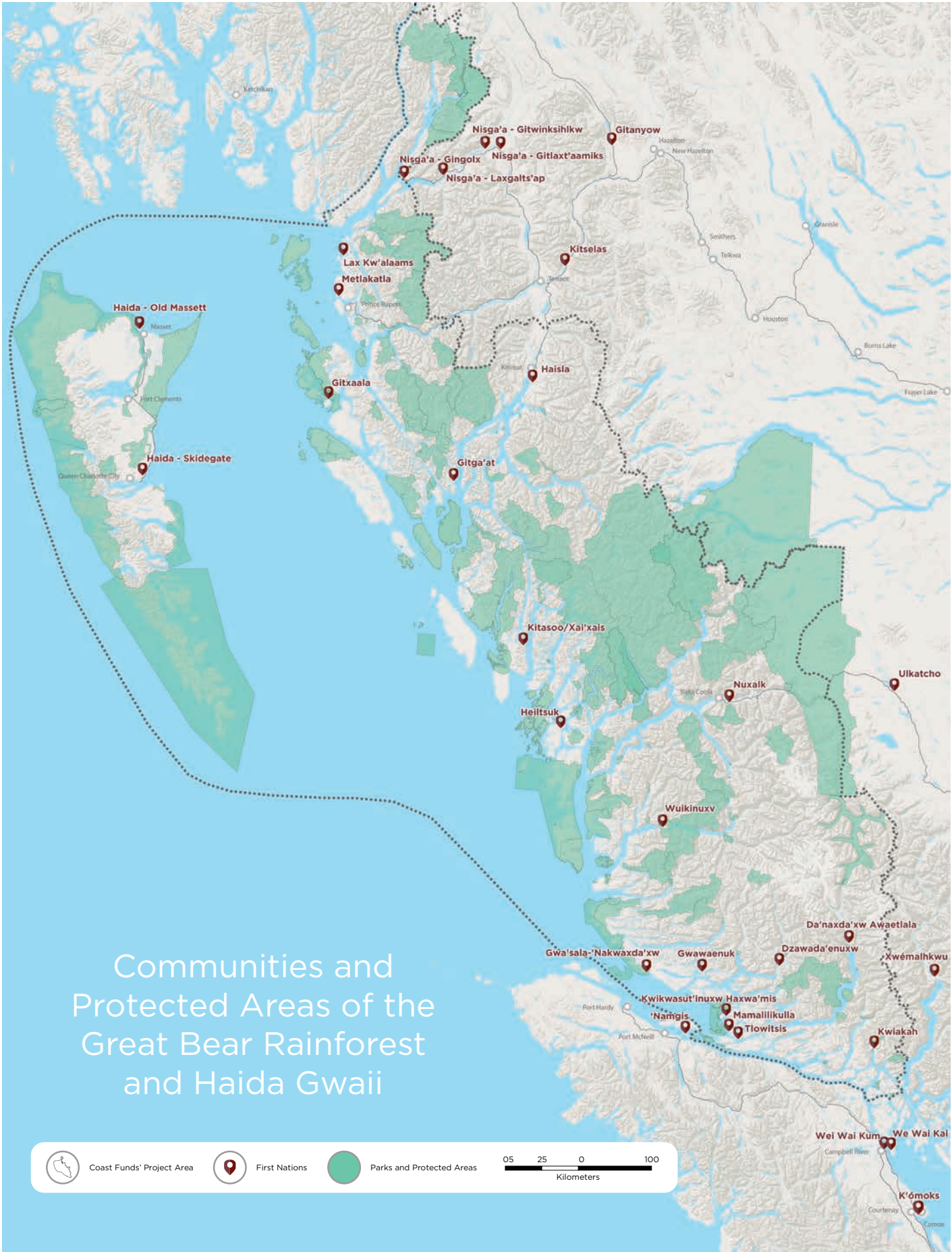


Wuikinuxv
Rivers Inlet



**Xwémalhkwu
(Homalco)**
Bute Inlet

OUR PROJECT AREA



In 2020, K'ómoks First Nation completed their 10-year stewardship vision in partnership with Coast Funds and Nanwakolas Council.

PHOTO BY
Chris Cheadle



SECURING COAST FUNDS' INTERGENERATIONAL SUSTAINABILITY

In 2020, Coast Funds' board of directors established a new strategic plan for the organization. As requested by First Nations, our board has committed to making efforts to sustain and evolve Coast Funds to a new operating model that allows the organization to continue to offer valued services to First Nations beyond the dissolution date of the Society (the economic fund).

Throughout 2020, Coast Funds continued taking steps, in close working partnership with First Nations and strategic philanthropic partners, to increase First Nations' access to self-determined finance.

UPLIFTING FIRST NATIONS-LED FUNDRAISING WITH NEW ROLES

We created and staffed two new positions dedicated to supporting First Nations-led fundraising. Trevor Loke joined Coast Funds as Director, Partnership Development. Trevor works in service of First Nations governments who are working to increase access to sustainable, self-determined finance for stewardship authorities and economic development projects with Coast Funds.

We also welcomed Michelle Byers to Coast Funds as our Digital Engagement Specialist. In this newly created position, Michelle's work will create increased opportunities for engagement, and will uplift the efforts First Nations are leading along the coast.

PARTNERING TO DEVELOP STEWARDSHIP VISIONS

We continued our valued partnership with N̓anwak̓olas Council to develop strategic planning for stewardship finance. Coast Funds and N̓anwak̓olas work in close partnership with elected leaders and staff of N̓anwak̓olas member First Nations to create detailed stewardship visions. These plans also outline the sustainable finance to carry out each Nations' vision. Multiple First Nations governments finalized their stewardship plans in 2020 via council resolution, establishing their governments' mandate and strategy to commence strategic fundraising efforts in 2021.

PRIORITIZING INVESTMENT IN RENEWABLE ENERGY

Recognizing the need to diversify our finance mechanisms to adapt to emerging needs, we launched the Renewable Energy for Remote Communities program, an agreement in which Coast Funds worked with the Province of British Columbia to empower First Nations governments to advance clean economic opportunities. This partnership reflects conversations our board and staff have engaged in with First Nations governments over the past several years, and has been a successful pilot that has resulted in ongoing conversations with the Province to scale this program.

LEARN MORE ABOUT OUR 2020-2022 STRATEGIC PLAN: **visit www.coastfunds.ca/strategicplan/**

WELL-BEING OUTCOMES


Coast Funds measures the contribution every project investment makes to strengthening well-being in First Nations communities throughout the Great Bear Rainforest and Haida Gwaii. We do this in partnership with First Nations via 21 indicators of environmental conservation, economic prosperity, social empowerment, and cultural vitality.

2020 Highlights

In 2020, First Nations completed 15 projects* funded by Coast Funds. Those projects contributed to strengthening well-being in the following ways:

- **First Nations increased total new investments made in the region with Coast Funds by \$40 million, for a total \$361 million since 2007.** This includes a significant increase in renewable energy investment of \$28.1 million.
- A total of **142 certifications were reported as attained by community members (a 20% increase compared to all certifications previously achieved since inception), for a total of 724 certifications.** In 2020, staff at the Council of the Haida Nation's Heritage and Natural Resource Department achieved stewardship technician certifications while their Solutions Table staff achieved leadership and management certifications. Gitga'at Ocean and Lands Department staff achieved vessel operator certifications, Gwa'sala-'Nakwaxda'xw Stewardship Department staff achieved safety, first aid, marine emergency response, and vessel operator certifications.
- In 2020, Coast Funds added a new cultural indicator: Expression of History and Art. Many First Nations' projects embed ancestral history and actively express traditional art forms. In 2020, **a total of 6 projects reported expression of First Nations' unique histories, cultures, and art.** For example, at Haida culture camps at 'Laanaa DaaGang.nga (Swan Bay) and T'alaan Stl'ang (Lepas Bay) youth learn weaving as a demonstration of the integration of stewardship and culture.

**During the unfolding local states of emergency in 2020 as a result of the coronavirus pandemic, Coast Funds suspended final and outcome reporting for all projects. Together with First Nations, we focused our efforts to foster the near-term sustainability of stewardship programs, business operations, and infrastructure projects. Outcomes from reporting that would have occurred in 2020 will be published in 2021.*



“Kitasoo/Xai'xais Nation embrace environmental, cultural and ecological values of their territory...We wish to preserve our cultural values and recognize that our task is to balance ecological values with the rights and needs of our community for economic health, including lasting job creation.”

Kitasoo/Xai'xais Stewardship Authority

Láiq Mussel Inlet, Kitasoo/Xai'xais territory. The Kitasoo Watchmen Program was developed to control and participate in the stewardship and monitoring of the Nation's lands and waters. In 2020, Coast Funds board approved funding of \$400,000 toward the operations of the Kitasoo Stewardship Authority.

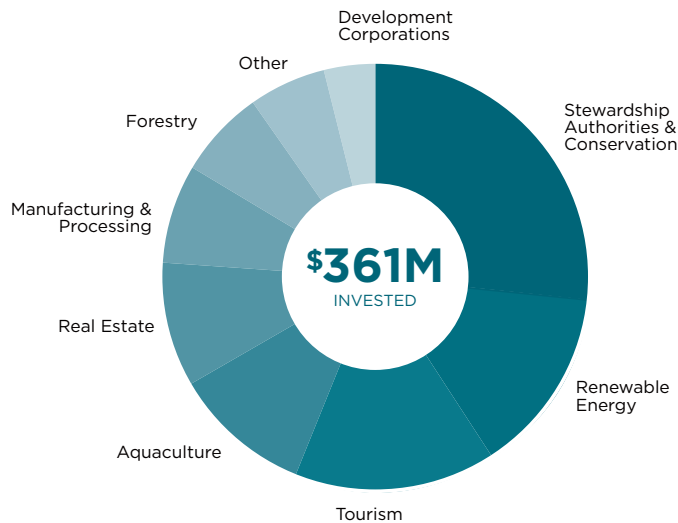
PHOTO BY
Brodie Guy

OUTCOMES SINCE INCEPTION

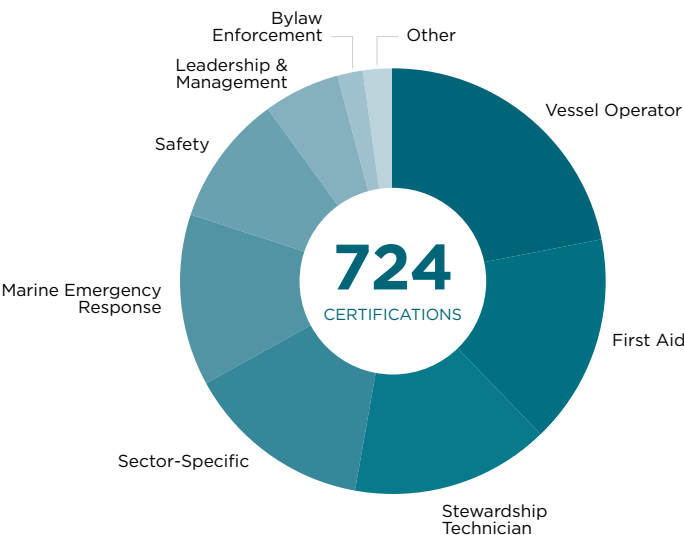
Economic Prosperity

First Nations are leading the revitalization of their economies and ensuring resiliency by achieving economic diversification. Through investments with Coast Funds, **First Nations have attracted and invested \$361,285,647 into diversification of their economies.** These investments support and expand sustainable and innovative businesses, provide training opportunities, build infrastructure, retain and engage community members (specifically youth and skilled workers), and create family-supporting salaries.

INVESTING TO DIVERSIFY BRITISH COLUMBIA'S COASTAL ECONOMY



WORKFORCE CERTIFICATIONS BY FIRST NATIONS



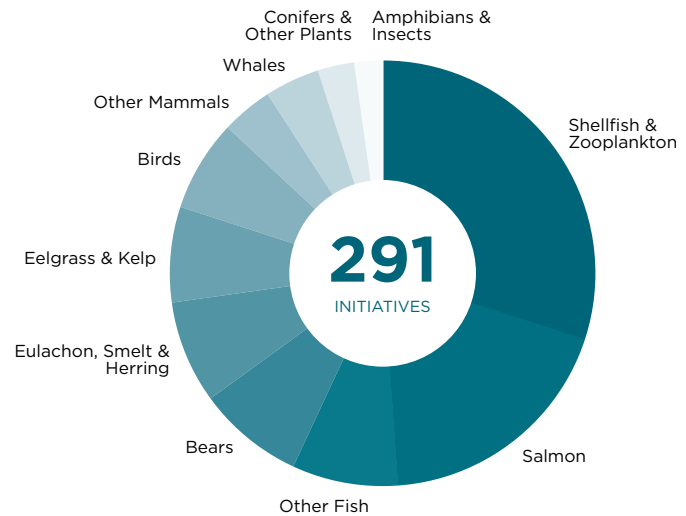
Social Empowerment

First Nations are investing in training to enable community members to work at new organizations in the region and meet growing demand for skilled workers. Training opportunities include professional certifications such as vessel operator, first aid, stewardship technician, marine emergency response, safety, leadership and management, bylaw enforcement, and more. **First Nations have provided 724 certifications to community members through investments with Coast Funds.**

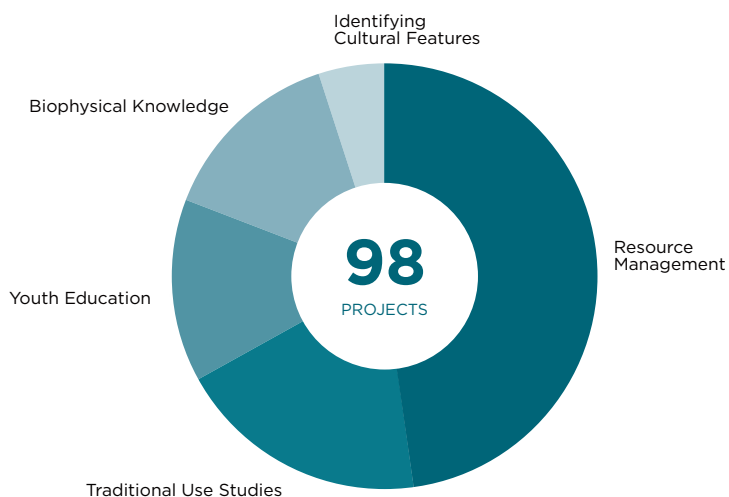
Environmental Conservation

The Great Bear Rainforest and Haida Gwaii region is one of the richest biodiversity areas in the world. First Nations are leading research to assess and restore habitats, protecting species of special concern in a wide range of ecosystems found throughout the Great Bear Rainforest and Haida Gwaii. **First Nations have conducted 291 scientific research or habitat restoration initiatives, through investments with Coast Funds, on 62 different species,** including whale, bear, wolverine, salmon, herring, and more.

SPECIES RESEARCH AND RESTORATION INITIATIVES BY FIRST NATIONS



TRADITIONAL STEWARDSHIP PROJECTS LED BY FIRST NATIONS



Cultural Vitality

First Nations are utilizing their unique indigenous knowledge as stewards to safeguard the ecological integrity of the Great Bear Rainforest and Haida Gwaii. This knowledge is utilized to carefully manage resources and plan for the future of First Nations' communities and natural surroundings. **First Nations have led 98 traditional stewardship projects to protect and conserve resources and ecosystems** in the Great Bear Rainforest and Haida Gwaii as an important element of projects through investments with Coast Funds.

INVESTING IN RENEWABLE ENERGY

Through investments in renewable energy First Nations are demonstrating a path to sustainability and decarbonization.

In 2020, **First Nations invested \$28.1 million toward decarbonizing their communities.** Total renewable energy investment since Coast Funds' inception doubled in 2020 through investments in three infrastructure projects.

Dzawada'enuxw First Nation, Kitasoo/Xai'xais First Nation, and Kwikwasut'inuxw Haxwa'mis First Nation all made investments with Coast Funds to transition their communities from dependence on fossil fuel-powered electricity to sustainable, locally powered renewable energy systems. These investments will help eliminate over 180,000 tonnes of greenhouse gas emissions.

These First Nations projects were financed **with investments of \$8.1 million from the Coast Economic Development Society** including **\$7.9 million from the newly established Renewable Energy for Remote Communities program.**

DZAWADA'ENUXW FIRST NATION:

Padakus Creek 350kW Hydropower Facility Development

- Serving the 95 residents of U'kwanalis, a community that has been dependent on diesel for over 20 years.
- Resulting in a 97% reduction in diesel consumption.
- Reducing 30,200 tonnes of greenhouse gas emissions over the project's lifetime.

KWIKWASUT'INUXW HAXWA'MIS FIRST NATION

Gwa-yas-dums 220kW Smart-grid Solar Photovoltaics and Battery Hybrid

- Serving the 300 residents of Gwayas-dums.
- Supplying 53% of the community's electricity needs.
- Displacing over 72,820 litres of imported diesel annually.
- Reducing over 4,877 tonnes of greenhouse gas emissions over the project's lifetime.

KITASOO/XAI'XAIS FIRST NATION:

Klemtu Hydropower Facility — 1.7MW Modernization and Expansion

- Serving the 300 residents of Klemtu on Swindle Island.
- Eliminating the community's future dependency on costly fossil fuel-powered electricity.
- Reducing 145,966 tonnes greenhouse gas emissions over the project's lifetime.

180,000 TONNES OF GHG
WILL BE ELIMINATED



These projects are a powerful step towards decarbonizing the region, but there is much more still to be done. First Nations have expressed a desire to align their energy systems with their values.

Each of the 11 diesel-dependent First Nations in the Great Bear Rainforest and Haida Gwaii has plans underway to transition from diesel-based electricity to renewable energy. Such a transition would increase self-determination, provide training and jobs, reduce energy bills, facilitate growth, reduce the risks of fuel spills and have other positive impacts on the environment.

In order to achieve these positive impacts, an additional investment of approximately \$130 million is needed to decarbonize electricity in the region. This is a relatively high capital cost when compared to incumbent diesel generators; however, the operating costs are much lower due to the “fuel” for these systems being free and renewable: solar, wind, water or surrounding biomass.

The momentum that First Nations have already created in renewable energy development, combined with new improvements in microgrid optimization and decreasing costs of technology, means they are well positioned to be leaders in the transition to sustainable energy.

“Dzawada’enuxw have been striving to return to renewable energy sources since we first began depending on diesel generated electricity in the 1990s. We look forward to returning to a clean energy source to power our community and appreciate the financial support provided by Coast Funds and the Province to construct our Padakus Hydropower Project.”

Dzawada’enuxw Chief Willie Moon

\$8.1 M INVESTED IN RENEWABLE
ENERGY IN 2020

Dzawada’enuxw First Nation invested \$3.3 million, through the Renewable Energy for Remote Communities Program, toward their 350kW hydropower facility. The project will result in a 97% reduction in diesel consumption for the residents of U’kwanalis in Kincome Inlet.

PHOTO BY
Brodie Guy

CONSERVATION FUND

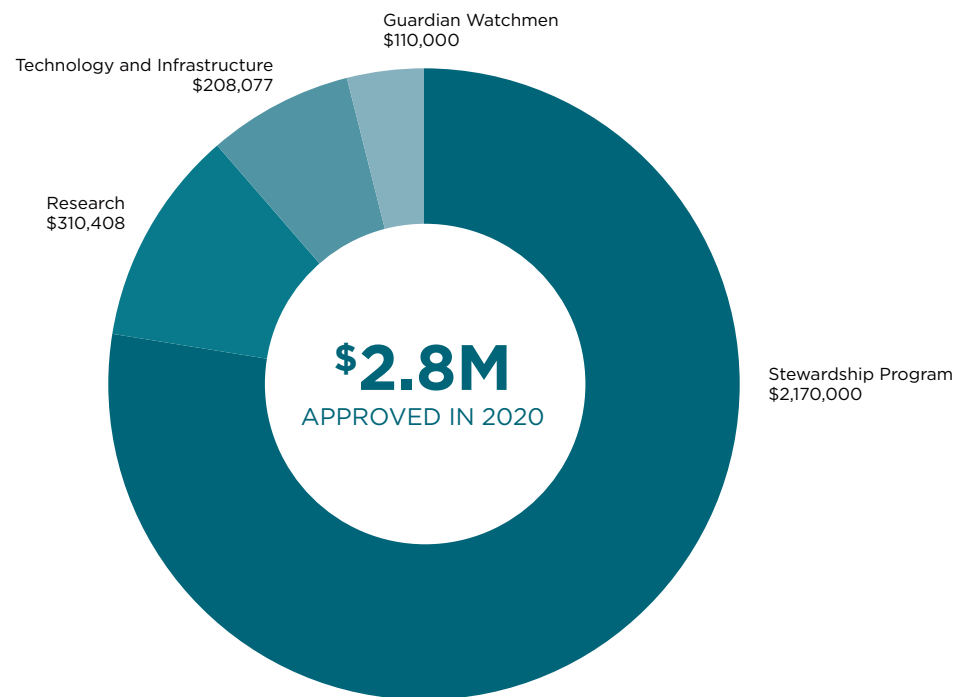
2020 Highlights

In 2020, Coast Funds approved \$2,798,485 towards 15 stewardship and conservation projects. These investments are anticipated to leverage \$8,542,120 in additional funding for total new investment of \$11,340,604 into First Nations' stewardship and conservation efforts throughout the Great Bear Rainforest and Haida Gwaii.

The long-term outcomes that First Nations anticipate these projects will generate include:

- **The expansion of ten stewardship authorities or Guardian Watchmen programs,** support for three project-based conservation initiatives, and two projects that support upgrades to stewardship technology and infrastructure;
- **Creation of 21 permanent jobs, including 16 new jobs employing First Nations individuals;**
- **Ongoing support of organizations that provide 166 permanent jobs, including 144 jobs employing First Nations in the region;**
- **Work in 45 protected areas** that will include the infrastructure upgrades, monitoring and conservancy management, field research, habitat restoration, development of conservation management plans, and the review of permit applications in terms of ecosystem-based management; and
- **Research and habitat restoration projects focusing on 31 different species.**

APPROVED CONSERVATION FUNDING IN 2020



Gwa'sala-'Naxwaxda'xw Guardian Watchmen conduct harvest inspections with BC Timber Sales. In 2020, Coast Funds' board approved funding of \$250,000 toward the operation of the Gwa'sala-'Naxwaxda'xw Stewardship Department.

PHOTO COURTESY

Gwa'sala-'Naxwaxda'xw Nations



"The monitoring work done by the Gwa'sala-'Naxwaxda'xw Guardians is essential in a territory as large as ours"

Chief Paddy Walkus, Gwa'sala-'Naxwaxda'xw Nations

CONSERVATION FUNDING APPROVED IN 2020



'Namgis First Nation
Guardian Vessel and 2020-21
Ecosystem Monitoring and
Restoration Operations

\$49,177 approved

To invest in a research and monitoring vessel that will enable 'Namgis First Nation to conduct patrols across the Broughton Archipelago, undertake ecosystem health monitoring and restoration activities as part of the Broughton Solutions for Finfish Aquaculture Program, perform water quality research and sea-lice counts, undertake salmon escapement counts in watersheds, and complete salmon habitat assessments to inform high-priority restoration sites.



Council of the Haida Nation
Rediscovery T'aalang Stl'ang
(Lepas Bay) Safety Upgrades
and Infrastructure Renewal

\$80,000 approved

To revitalize Haida culture and develop the next generation of Haida leaders who understand how to care for and sustain the lands and waters of Haida Gwaii via the T'aalan Stl'ang (Lepas Bay) culture camp by investing in critical camp infrastructure and safety training for staff.



Council of the Haida Nation
L'aana Daganga.a (Swan Bay)
Rediscovery Camp - Critical
Infrastructure Renewal

\$78,900 approved

To provide Haida youth with a cultural, stewardship, and leadership experience via the L'aana Daganga.a (Swan Bay) Rediscovery camp through investing in upgrades to critical camp infrastructure.



Gitga'at First Nation
Gitga'at Oceans and Lands
Department - 2020/21
Operations

\$300,000 approved

To support operations of the Gitga'at Oceans and Lands Department, including completion of traditional use studies; proactive engagement in several environmental assessment processes; furthering the development of key management plans in Gitga'at territory including a marine response plan; acoustic monitoring of whales to inform shipping management; biotoxin research in shellfish; Dungeness and salmon stock assessments; whale and abalone abundance surveys; ecological monitoring to determine baseline conditions and food security in traditional territories; expanded archeological research and ethnodata collection; initiating two new wildlife monitoring projects, and the continued development and implementation of the Gitga'at Community Knowledge project.



Gitxaala Nation
Gitxaala Fisheries and Marine
Programs - 2020/21 Operations

\$220,000 approved

To support operations and expansion of the Gitxaala Fisheries and Marine Programs to hire a Forestry and Land Use Planner; update and harmonize the Gitxaala Land Use Plan; hire, train, and integrate three Guardians; draft priority conservancy management plans for the Hecate Strait Sponge Reef Protected Area, Monckton Nii Luutiksm, and Gitxaala Nii Luutiksm; further refine the Marine Protected Area Strategy and participate in the Marine Protect Area Network for the Northern Bioshelf Region; and develop a Gitxaala Geographic Response Plan.



**Gwa'sala-'Nakwaxda'xw
First Nation**
Stewardship Program -
2020/21 Operations

\$250,000 approved

To support all aspects of the Stewardship Program and resource management programs including territorial monitoring; data collection on priority species and their habitat (salmon, herring, clam, abalone, geoduck, crab, rockfish, ling cod, halibut); habitat monitoring and restoration in forestry areas; continuation of the Nekite Estuary West Biodiversity Area grizzly bear project; Guardian Watchmen cabin upkeep; and compliance enforcement.



Haisla Nation Council
Haisla Fisheries Commission -
2020/21 Operations

\$200,000 approved

To support aquatic resource conservation efforts led by the Haisla Fisheries Commission, including enhanced eulachon and salmon stock assessments in Haisla watersheds; upgrading wa'wais cabins at Monkey Beach, Wahoo River, and Fishtrap; integrating the Haisla Marine Plan values and priorities into existing regional plans and provincial/federal initiatives such as the Marine Planning Partnership, Marine Protected Area Planning, the Ocean Protection Plan, and the BC Parks' Recreation Initiative; and providing logistical support to maintain the Haisla Youth Cultural Camps in 2020.



Heiltsuk Tribal Council
Heiltsuk Integrated Resource
Management Dept. - 2020/21
Operations

\$650,000 approved

To support operations of the Heiltsuk Integrated Resource Management Department including the renewal of a three-year strategic plan, continuation a collaborative policy for the Reconciliation Protocol Agreement as it relates to the Great Bear Rainforest (Forest Management) Act, building integrated stewardship management capacity through one part-time equivalent position to support senior management, and drafting a policy to guide collaborative efforts to implement conservation management plans.



Kitasoo Band Council
Kitasoo Stewardship
Authority - 2020/21
Operations

\$400,000 approved

To support operations of the Stewardship Authority program that includes: estimating baselines of bear activity in the near absence of humans as part of a multi-year investigation into the impacts of bear viewing ecotourism; restructuring the Guardian Watchmen program for year-round monitoring as well as certification in partnership with BC Parks; continuing mountain goat and northern goshawk research projects as well as various wildlife monitoring via wildlife cameras; processing tourism referrals and archaeology permit applications; monitoring the marine environment as part of the Marine Planning Partnership; and implementing the Mussel Inlet management plan.



Lax Kw'alaams Band
Lax Kw'alaams Fisheries
Stewardship Program -
2020/21 Operations

\$160,000 approved

To support core salaries and operations of the Fisheries Stewardship program, including monitoring key marine resources in Lax Kw'alaams territory; continuing the subtidal abalone abundance surveys and habitat assessment in Lax Kwaxl Conservancy; placing settlement condos to promote safe settlement for juvenile abalone; undertaking an assessment of the abundance of invasive tunicates; undertaking a marine habitat use survey; continuing monitoring programs for shellfish biotoxins; installing a modified fish trap on the Lower Skeena River; and continuing ongoing community outreach programs.



Mamalilikulla First Nation
Guardian Watchmen Program -
2020 Operations

\$110,000 approved

To support continued regional monitoring operations and protection of important cultural sites in traditional territory, with an infrastructure enhancement on Compton Island for future Guardian support, development of a language immersion project including additional signage on Village Island, as well as continued monitoring of clam gardens, continued assessment of invasive blue mussels at Port Elizabeth, maintenance of a tourism visitor record to better understand the impact of recreation in the territory, baseline assessments at Larson Island Fish Farm, and continued eel grass and kelp bed drone mapping.

CONSERVATION FUNDING APPROVED IN 2020



Nisga'a Lisims Government

Mountain Goat Habitat
Use Study in the Nass
Wildlife Area

\$121,808 approved

To increase Nisga'a Fisheries and Wildlife's understanding of mountain goat population declines and create effective management actions to improve populations within the Nass Wildlife Area through examining telemetry data indicating current mountain goat habitat use in comparison with traditional ecological knowledge from Nisga'a Elders.



Nisga'a Lisims Government

Assessment and Baseline Data
Collection of Coastal Chinook
to the Ishkheenickh and
Kwinamass Rivers

\$28,600 approved

To conduct aerial surveys to assess escapement of Chinook salmon to the Ishkheenickh and Kwinamass Rivers, and collect DNA from spawning or juvenile Chinook for the purpose of enhancing baseline estimates which support commercial and recreational harvests.



Old Massett Village Council

Salmonid Enhancement
Program on the Yakoun
and Mamin Rivers 2020/21
Operations

\$100,000 approved

To support the operations of the Salmonid Enhancement Program to rebuild chinook and coho stocks in the Yakoun and Mamin Rivers, including broodstock capture and holding, eggtakes, incubation and netpen rearing, DNA sampling, and public outreach including hatchery tours and assistance with Salmonids in the Classroom program for increased public awareness about the Yakoun River Hatchery program and local watershed interests.



Wei Wai Kum First Nation

Stewardship Program -
2020/21 Operations

\$50,000 approved

To support operations of the Stewardship and Guardian Watchmen Program throughout Wei Wai Kum territories that includes: detailed data collection of human, plant, and wildlife activities and water quality in Heydon Creek and Bay; ecological restoration in the Campbell River and Heydon Bay Estuary to support endangered plant species; monitoring the removal of bull kelp for commercial use; monitoring fish farms within the territory; surveying bull kelp, Dungeness crab, and cultural heritage sites; and installing a salmon enumeration fence.

2020 Highlights

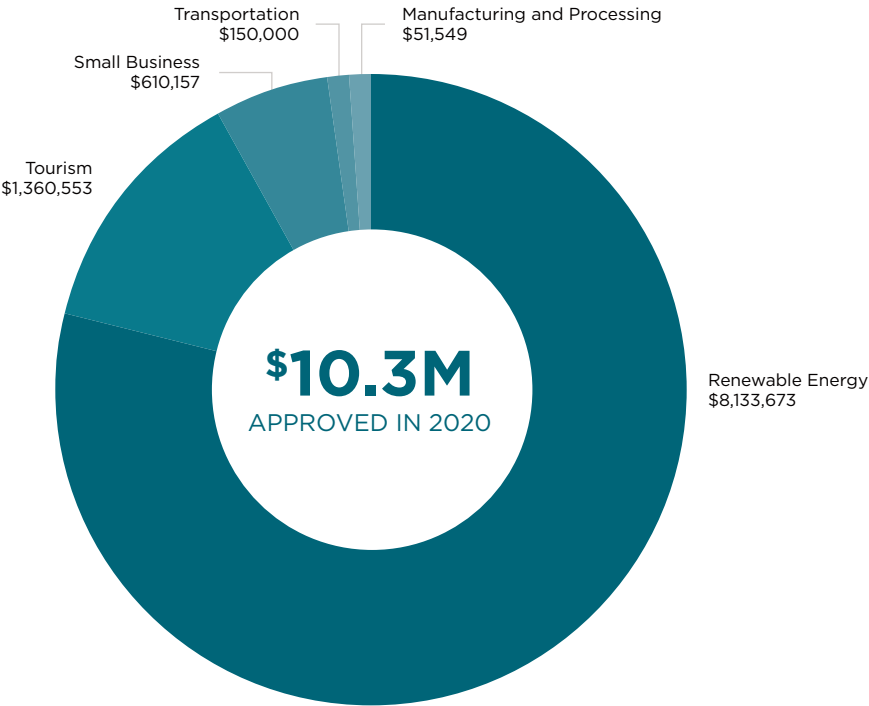
In 2020, through Coast Funds' economic development fund and the Renewable Energy for Remote Communities program, the board approved \$10,305,932 towards 11 economic development projects, achieving the highest level of funding approved by the Coast Economic Development Society in its history.

These approvals bring Coast Funds' total economic development funding to more than \$60 million, an amount that eclipses the organization's founding capital. These projects are anticipated to directly leverage \$20,969,055 for total new investment of \$31,274,987 into renewable energy systems, entrepreneurial ventures, development and expansion of community-owned enterprises, and investment in economic infrastructure throughout the Great Bear Rainforest and Haida Gwaii.

The long-term outcomes that First Nations anticipate these projects will generate include:

- **Over \$21.8 million in new investment into permanent economic infrastructure** that will build and modernize renewable energy systems, and aid community-owned enterprises and entrepreneurs as they develop vibrant local economies across the coast;
- **Reduction of over 66 million liters of diesel** being transported through First Nations' ecologically and culturally significant waterways with a reduction of over 179,000 tonnes of greenhouse gas emissions;
- **Creation of two new businesses and the expansion of five existing First Nations owned and operated businesses;**
- Support for the **start-up and expansion of businesses that provide 90 permanent jobs**, including 78 jobs employing First Nations in the region.

APPROVED ECONOMIC DEVELOPMENT FUNDING IN 2020



ECONOMIC DEVELOPMENT FUNDING APPROVED IN 2020



Eagles' Nest Store (Operating as Eagle's Nest Bed & Breakfast)

Expansion of Eagle's Nest
Bed & Breakfast

\$224,357 approved

To invest in the expansion of a Wuikinuxv hospitality business increasing the capacity from three to ten rooms with the acquisition and renovation of two new modular trailers providing additional accommodation as well as expanding the fishing charter operations offered to visitors of Wuikinuxv (Rivers Inlet).



Gitxaala Nation

Predevelopment for Gitxaala
Community Fishery Enterprise

\$355,000 approved

To complete pre-development work for the expansion of Gitxaala's community fishery that will be supported by the Fisheries Reconciliation Agreement including hiring a new Fisheries Business Manager and designing and assessing a site for a new harbour facility close to the village of Lach Klan. This work will assist in providing the foundation for more fishing employment opportunities to community members.



H'aiagal'ath Grizzly Bear Tours Inc.

Wuikinuxv Bear
Viewing Start-up

\$240,000 approved

To invest in the infrastructure and business start-up of a new grizzly bear viewing operation based in the Gelbala (Kilbella Estuary Conservancy) in Wuikinuxv territory. The business will provide employment and training opportunities to Wuikinuxv members and contribute to building a tourism-based economy while conserving and protecting grizzly bears.



Heiltsuk Economic Development Corporation

Infrastructure Upgrades
for Lama Pass Fuel Co LP

\$150,000 approved

To invest in the infrastructure of Lama Pass Fuel Co. Limited Partnership in Bella Bella to support the business to partner with Pacific Coastal Airlines Limited and expand their product line to include jet fuel, increasing their net income and improving inventory and cash flow management.



Kwikwasut'inuxw Haxwa'mis First Nation

Gwa-yas-dums 220kW
Smart-grid Solar Photovoltaics
and Battery Hybrid

\$233,673 approved

To replace the existing fossil fuel-dependent electrification facility serving the 300 residents of the village of Gwa-yas-dums with a new 220kW solar PV array and 1 MWh storage system at the de-activated rock quarry south-east of the village. This will supply over 53% of the community's electricity needs and is expected to displace over 72,820 liters of imported diesel fuel annually, reducing the cumulative greenhouse gases by over 4,877 tonnes of carbon dioxide equivalent emissions over the project life, while also providing employment and training opportunities for community members during the construction and operation of the new facility.



Old Massett Village Council

Predevelopment for Hiellen Longhouse Village Expansion

\$189,600 approved

To complete pre-development work for the expansion of Hiellen Longhouse Village, a unique Haida operated accommodation that has operated for five years. Pre-development work includes design, survey, and site preparation for the planned construction of seven new eco-tourism cabins located on the ancestral Haida village site of Tlielang at Taaw in Naikoon Park which is co-managed by the Haida Nation and the Province of B.C.



Skidegate Band Council

Skidegate Commercial Park Expansion and Improvements - Phase Two

\$30,800 approved

To improve the new Skidegate commercial park for future lease opportunities and to provide additional benefits to the new grocery co-op including better lighting, garbage disposal, Haida language signage, and prepare the site for future expansion.



Spirit Bear Adventures Ltd.

Spirit Bear Lodge – Great Room and Guest Accommodation Expansion

\$930,953 approved

To invest in an infrastructure expansion at Spirit Bear Lodge including four additional guest accommodations and an extended great room to accommodate increased guest capacity while providing additional employment opportunities for Kitasoo/Xai'xais members and opportunities to increase profits earned by the lodge.



Ulkatcho First Nation

Wild Mushroom Processing and Distribution Start-up - Phase 2

\$51,549 approved

Subsequently withdrawn by Ulkatcho First Nation

To support Ulkatcho Wild Foods' second season of operations in the West Chilcotin region sourcing sustainably harvested pine mushrooms; the objectives this season include exploring new business development opportunities based on market research, introducing a shelf stable dried mushroom product, and providing employment opportunities to Ulkatcho members to harvest, clean, and support the operations.

RENEWABLE ENERGY FUNDING APPROVED IN 2020

Funding approved via the Renewable Energy for Remote Communities program, a partnership between the Province of B.C. and Coast Funds.



Dzawada'enuxw First Nation

Padakus Creek 350kW
Hydropower Facility
Development

\$3,300,000 approved

To replace the existing fossil fuel-dependent electrification facility serving the 95 residents of the village of U'kwanalis with a new 350kW hydroelectric project on Padakus Creek, a tributary to Gwa'yi (Kingcome River); this will supply 97% of the community's electricity needs and is expected to displace over 265,000 liters of imported diesel fuel annually, reducing the cumulative greenhouse gases by approximately 30,000 tonnes of carbon dioxide equivalent over the project life, while also providing employment and training opportunities for community members during the construction and operation of the new facility.




Kitasoo Band Council

Klemtu Hydropower Facility -
1.7MW Modernization and
Expansion

\$4,600,000 approved

To upgrade and modernize the existing Baron Lake hydroelectric power facility serving the 300 residents of the community of Klemtu; this will supply 100% of the community's electricity needs and is expected to displace over 1,300,000 liters of imported diesel fuel annually, reducing cumulative greenhouse gases by approximately 145,966 tonnes of carbon dioxide equivalent over the project's life, while also providing employment and training opportunities for community members during the construction and operation of the expanded facility.



Kitasoo/Xai'xais Chief Councillor Roxanne Robinson and Councillor Isiah Robinson at the Klemtu hydropower facility. The Nation invested \$4.6 million through the Renewable Energy for Remote Communities program toward the project which will supply 100% of the community's electricity needs, displacing over 1.3 million litres of imported diesel fuel annually.

PHOTO COURTESY
Chief Councillor Roxanne Robinson

"We are proud to be able to transition into a greener, more environmentally friendly community and look forward to the new opportunities that this project will bring to our community."

Kitasoo/Xai'xais Chief Councillor Roxanne Robinson

FINANCIAL PERFORMANCE

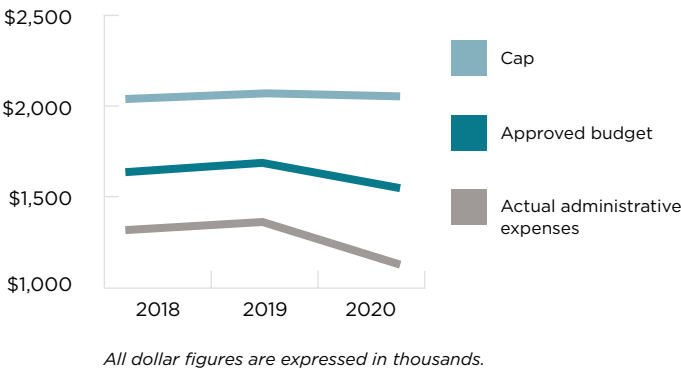
2020 Highlights

Coast Funds strives to adhere to best practices in corporate governance while ensuring its operations are efficient and cost effective. In 2020, the following were noted in finance and administration:

- Coast Funds expensed \$13.6 million in project funding, the highest in our organization's history. The Coast Economic Development Society (the Society) expensed \$11.2 million in project funding (\$7.9 million in Renewable Energy for Remote Communities projects and \$3.3 million in economic development projects) and the Coast Conservation Endowment Fund Foundation (the Foundation) expensed \$2.4 million in project funding.
- Staff and the board carefully managed Coast Funds' portfolio through the global economic downturn resulting from the pandemic. Our portfolio is diversified across six asset classes, with a strong focus on socially responsible investing, which has led to strong financial returns while contributing to positive social and environmental impacts. With the strong performance of equities in the fourth quarter, the Foundation's portfolio's performance was 8.7%, exceeding the benchmark by 1.3% and fund objective by 5.7%.
- The Foundation also added the Stewardship Endowment Fund in 2020, partnering with First Nations to build and invest their endowed funds to sustainably finance stewardship authorities for generations to come. First Nations immediately began to use this fund as a solution for the development of their stewardship vision.
- The Society is invested more conservatively than the Foundation given its short time frame, resulting in lower returns than a more diversified portfolio. The economic development fund's investment income performance for 2020 was 4.1%, exceeding the fund objective by 1.5%, yet below benchmark by 0.2%.
- Coast Funds complied with all statutory, regulatory, and governing document agreements, as well as all policies and bylaws. In 2020, the Foundation's governing documents were amended to strengthen the sustainability of the Foundation for generations to come. In response to these amendments, the Foundation began protecting the endowment funds by saving in accordance with inflation where sufficient earnings are available. In 2020, the Foundation allocated \$0.5 million to maintain the funds with inflation.

Combined Operating Expenses of Both Funds

Coast Funds' goal is to operate as efficiently as possible while meeting the standards for service and due diligence outlined in our governing documents. Over the last three years, the board approved budgets at substantially lower values than the cap imposed by the funds, with management delivering on operating costs below budget. In 2020, through grant contributions from founding funders, Coast Funds managed to undertake further programs while minimizing operating costs to the lowest combined cost in the last decade.



Results from Operations

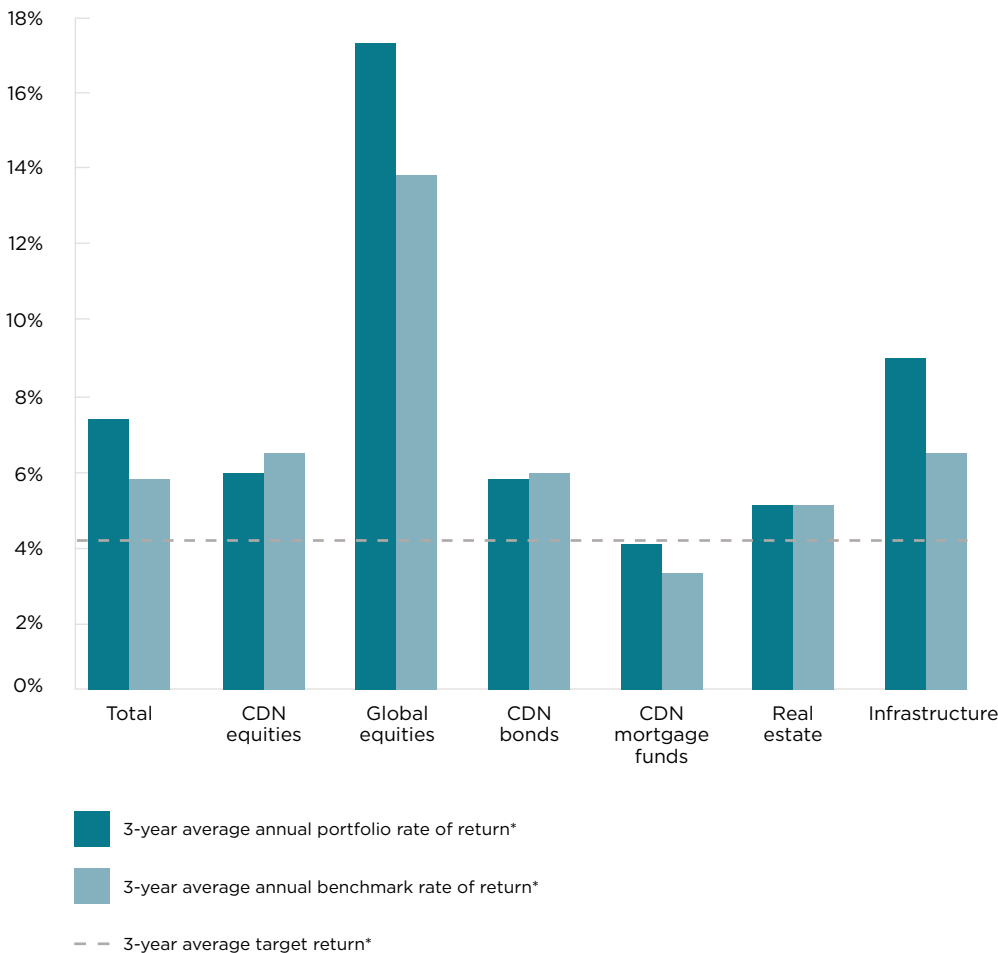
In 2020, the excess of revenue over operating expenses was \$6.6 million. While investment income has been volatile over the last three years, operating expenses remain relatively stable from year to year.

Investment Income

The Foundation's allocation mix consisted of a targeted long-term target asset mix with 10% Canadian equities, 25% global equities, 12.5% Canadian bonds, 12.5% mortgage funds, 20% real estate, and 20% infrastructure.

In 2020, the overall rate of return was 8.7%, 1.3% higher than the 2020 benchmark. The funds' average annual rate of return for the last three years was 7.4%, which is higher than the benchmark's three-year average annual rate of return of 5.7%.

The Foundation monitors the performance of its investment managers by comparing actual rates of return to benchmarks based on market returns.



*Net of investment management fees

FOUNDATION PERFORMANCE

Environmental, Social, Governance and Indigenous Rights

The Foundation continued demonstrating leadership with socially responsible investments throughout the asset classes held in the Foundation's portfolio. The table below identifies how the Foundation manages its social responsibility through each of the following asset classes.

ASSET CLASS	2020 IMPACT
CANADIAN AND GLOBAL EQUITIES	<p>Began exercising our shareholder voting rights supporting:</p> <p>Free, prior, and informed consent of Indigenous Peoples and social license to operate, including:</p> <ul style="list-style-type: none"> On the Bank of Nova Scotia's (BNS) consideration of potential impacts on human and Indigenous Peoples' rights, including respect for free, prior and informed consent of Indigenous communities affected by BNS' financing. <p>Human rights and workers' rights, including:</p> <ul style="list-style-type: none"> Enhancing Loblaw's Mandate of the Risk and Compliance Committee to assign it with specific responsibility for human rights risk assessment, mitigation and prevention, policy formulation and adoption. <p>International standards for sustainability and social issues, including:</p> <ul style="list-style-type: none"> Requesting Alphabet disclose data on gender and racial pay gaps. <p>Mitigating climate change, including:</p> <ul style="list-style-type: none"> Requesting TD adopt targets for reducing greenhouse gas emissions associated with the company's underwriting and lending activities. <p>Disclosure of ESG responsibilities (no specific votes related to ESG disclosure in 2020).</p>
CANADIAN BONDS	<p>In 2020, investment in First Nations Finance Authority bonds, supported projects such as:</p> <ul style="list-style-type: none"> Mi'kmaq First Nations Coalition's purchase of 50% equity share of Clearwater Seafoods; Pekuakamiulnuatsh Takuhikan's hydro project in Quebec; Penticton Indian Band's housing development project.
REAL ESTATE	<p>The real estate fund earned the "Green 5-star" rating by the GRESB - Global ESG Benchmark</p>
INFRASTRUCTURE	<ul style="list-style-type: none"> In 2020, the renewable energy portfolio within the infrastructure fund produced 13,252 GWh in clean energy, corresponding to more than 3,228 kT of CO2 avoided. Successfully completed an independent UN Principle for Responsible Investing assessment.



“The Welcome House will be a hub for everything. People can stop in there to buy something for their family, bring something home to remember the Nass Valley. It will be the starting and ending point for visitors. It’s going to be part of the Main Street experience in Gitwinksihlkw.”

Linda Morven, Chief Administrative Officer, Nisga’a Village of Gitwinksihlkw

The Nisga’a Village of Gitwinksihlkw invested \$250,000 through Coast Funds in 2014 toward the construction and start-up of the Welcome House Café. The business, run by Nisga’a entrepreneur Sally Nyce (pictured here), opened in late 2020.

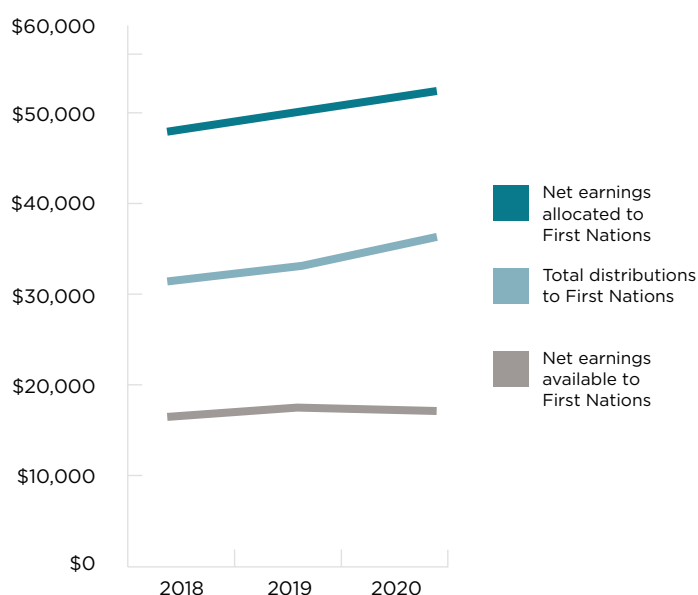
PHOTO BY
Coast Funds

FOUNDATION PERFORMANCE

Annual Allocation of Funds and Disbursement

Although the annual payments to First Nations have generally increased year over year, many First Nations continue to hold allocations for future use. Coast Funds anticipates that the gap between disbursements and allocations held will close over the coming years as First Nations continue to build stewardship efforts and undertake conservation initiatives.

The revenue and regional conservation funds totalled \$30.7 million at December 31, 2020, of which \$17.6 million has been allocated to First Nations but not yet disbursed to approved conservation programs or projects. The remaining balance of \$13.1 million has been set aside for future disbursement, including reserves of \$4 million.



All dollar figures are expressed in thousands.

CONSERVATION FUND: YEARLY FUND BALANCES

From 2012 to 2020, the Foundation has provided First Nations with over \$37 million in funding.

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Opening Fund Balance	\$66,829	\$69,305	\$73,783	\$75,425	\$73,434	\$74,978	\$78,992	\$76,865	\$82,753
Net Contributions	11	13	11	11	10	10	6	11	12
Donations	-	-	-	-	-	-	-	-	540
Net Investment Income	6,008	9,166	8,178	3,803	5,114	6,846	700	9,489	6,988
Operating Expenses	(478)	(427)	(384)	(525)	(495)	(472)	(471)	(403)	(348)
Project Funding Expenses	(3,065)	(4,275)	(6,163)	(5,278)	(3,085)	(2,370)	(2,412)	(3,209)	(2,358)
Closing Fund Balance	\$69,305	\$73,783	\$75,425	\$73,434	\$74,978	\$78,992	\$76,865	\$82,753	\$87,587

All dollar figures are expressed in thousands.



Statement of Financial Position at December 31, 2020

	2020	2019
Assets		
Current assets		
Cash	\$ 3,764,894	\$ 4,769,188
Prepaid expenses	15,128	14,666
Government and other receivables	18,982	18,685
Due from the Society	291,334	-
Short-term investments	<u>1,116,168</u>	<u>1,942,616</u>
	5,206,506	6,745,155
Tangible capital assets	5,953	8,562
Investments	<u>84,446,738</u>	<u>79,056,407</u>
	<u>\$ 89,659,197</u>	<u>\$ 85,810,124</u>
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 52,694	\$ 56,761
Deferred contributions	1,012,255	196,551
Due to Society	-	273,054
Accrued project funding distribution	<u>1,007,503</u>	<u>2,530,790</u>
	<u>2,072,452</u>	<u>3,057,156</u>
Net assets		
General	110,932	98,088
Externally restricted		
Revenue fund	30,500,380	26,667,055
Regional conservation planning fund	159,210	159,210
Stewardship endowment fund	540,979	-
Founding endowment fund	<u>56,275,244</u>	<u>55,828,615</u>
	<u>87,586,745</u>	<u>82,752,968</u>
	<u>\$ 89,659,197</u>	<u>\$ 85,810,124</u>

Statement of Operations and Changes in Net Assets at December 31, 2020

	General	Revenue fund	Regional conservation planning fund	Stewardship endowment fund	Founding endowment fund	2020 Total	2019 Total
Revenue							
Donations	\$ 12,844	\$ -	\$ -	\$ 539,826	\$ -	\$ 552,670	\$ 10,900
Grants	294,416	-	-	-	-	294,416	157,243
Net investment income	-	6,988,070	-	-	-	6,988,070	9,487,895
	<u>307,260</u>	<u>6,988,070</u>	<u>-</u>	<u>539,826</u>	<u>-</u>	<u>7,835,156</u>	<u>9,656,038</u>
Expenses							
Administration cost (recovery)	42,367	(14,122)	-	-	-	28,245	39,271
Projects	-	2,357,777	-	-	-	2,357,777	3,208,925
Communications	-	15,714	-	-	-	15,714	43,101
Cost sharing with the Society	-	132,802	-	-	-	132,802	186,573
Facilities and equipment	2,783	130,793	-	-	-	133,576	149,797
Personnel	134,779	-	-	-	-	134,779	64,616
Professional fees	<u>114,487</u>	<u>83,999</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>198,486</u>	<u>76,103</u>
	<u>294,416</u>	<u>2,706,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,001,379</u>	<u>3,768,386</u>
Excess (deficiency) of revenue over expenses	<u>12,844</u>	<u>4,281,107</u>	<u>-</u>	<u>539,826</u>	<u>-</u>	<u>4,833,777</u>	<u>5,887,652</u>
Net assets, beginning of year	98,088	26,667,055	159,210	-	55,828,615	82,752,968	76,865,316
Transfers	-	(447,782)	-	1,153	446,629	-	-
Net assets, end of year	<u>\$ 110,932</u>	<u>\$ 30,500,380</u>	<u>\$ 159,210</u>	<u>\$ 540,979</u>	<u>\$ 56,275,244</u>	<u>\$ 87,586,745</u>	<u>\$ 82,752,968</u>

FINANCIAL INFORMATION EXTRACTED FROM THE AUDITED FINANCIAL STATEMENTS OF COAST CONSERVATION ENDOWMENT FUND FOUNDATION.
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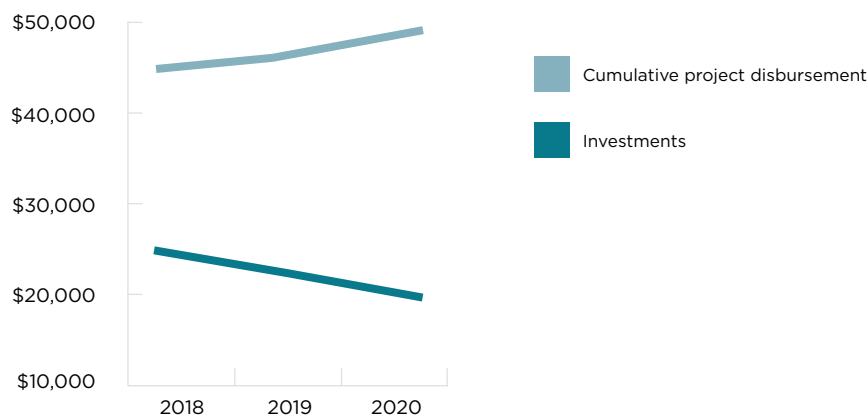
SOCIETY PERFORMANCE

Results from Operations

In 2020, the Federal revenue fund’s excess of revenue over operating expenses was \$20,000, while the Renewable Energy for Remote Communities’ deficiency of revenues over expenses was \$0.4 million. The nominal returns in 2020 resulted from the portfolio being invested in fixed income assets.

Investments and Investment Income

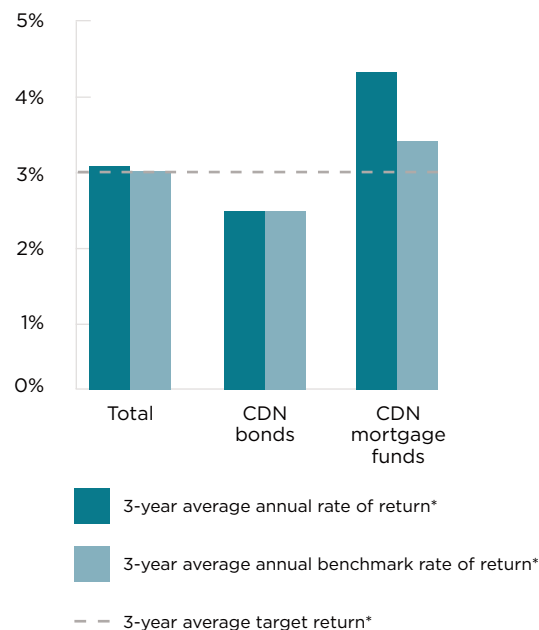
Investment income is dependent on both the amount of capital invested and the rate of return earned on investments. The Society’s investments will decrease over its lifespan as project funding is disbursed.



All dollar figures are expressed in thousands.

The target allocation of the Society’s investments is 62.5% in Canadian bonds and 37.5% in Canadian mortgage funds. In 2020, the overall rate of return was 4.1%, a 1.1 % increase against the 2019 rate of return. The average annual rate of return for the last three years was 3.1%, which is higher than the benchmark’s three-year average annual return of 3.0%.

The Society monitors the performance of their investment managers by comparing actual rates of return to benchmarks based on market returns.



*Net of investment management fees



ECONOMIC DEVELOPMENT FUND: YEARLY FUND BALANCES

From 2012 to 2020, the economic development fund has provided First Nations with over \$58 million in funding.

	2012	2013	2014	2015	2016	2017	2018	2019	2020
Opening Fund Balance	\$55,967	\$50,456	\$47,102	\$41,659	\$35,849	\$26,720	\$25,319	\$22,712	\$29,633
Contributions	-	-	-	-	-	-	-	9,000	-
Net Investment Income	1,328	1,592	1,894	643	871	331	513	670	852
Operating Expenses	(1,235)	(1,014)	(975)	(974)	(1,069)	(872)	(860)	(1,110)	(781)
Program Expenses	-	-	-	-	-	-	-	(181)	(353)
Project Funding Expenses	(5,605)	(3,932)	(6,362)	(5,479)	(8,931)	(860)	(2,260)	(1,639)	(11,172)
Closing Fund Balance	\$50,456	\$47,102	\$41,659	\$35,849	\$26,720	\$25,319	\$22,712	\$29,633	\$18,179

All dollar figures are expressed in thousands.

SOCIETY PERFORMANCE

Statement of Financial Position at December 31, 2020

	2020	2019
Assets		
Current assets		
Cash	\$ 7,800,143	\$ 11,163,122
Interest receivable	3,176	9,555
Short-term investments	2,627,200	3,120,852
Due from the Foundation	-	273,054
Prepaid expenses	6,900	9,691
	<u>10,437,419</u>	<u>14,576,274</u>
Investments	14,807,705	16,464,561
Tangible capital assets	427	2,130
	<u>\$ 25,245,551</u>	<u>\$ 31,042,965</u>
Liabilities and Net Assets		
Current liabilities		
Accounts payable and accrued liabilities	\$ 298,878	\$ 286,405
Accrued project funding distribution	6,476,380	1,123,350
Due to the Foundation	291,334	-
	<u>7,066,592</u>	<u>1,409,755</u>
Net assets		
Externally restricted		
Renewable energy for remote communities fund	629,661	8,829,912
Federal revenue fund	6,122,045	6,104,510
Regional economic development planning fund	193,668	193,668
Federal economic development fund	11,233,585	14,505,120
	<u>18,178,959</u>	<u>29,633,210</u>
	<u>\$ 25,245,551</u>	<u>\$ 31,042,965</u>

Statement of Operations and Changes in Net Assets at December 31, 2020

	Renewable Energy for Remote Communities fund	Federal revenue fund	Regional economic development planning fund	Federal economic development fund	2020 Total	2019 Total
Revenue						
Net investment income	\$ 53,143	\$ 747,572	\$ -	\$ -	\$ 800,715	\$ 670,135
Grants	-	51,209	-	-	51,209	-
Contributions	-	-	-	-	-	9,000,000
	<u>53,143</u>	<u>798,781</u>	<u>-</u>	<u>-</u>	<u>851,924</u>	<u>9,670,135</u>
Expenses						
Administration	34,612	7,525	-	-	42,137	74,797
Board expenses	8,687	110,180	-	-	118,867	171,747
Communications	4,019	37,088	-	-	41,107	40,713
Facilities and equipment	13,472	3,731	-	-	17,203	34,774
Personnel	274,205	721,591	-	-	995,796	878,435
Professional fees	2,649	49,683	-	-	52,332	96,214
Projects	7,900,000	-	-	3,271,535	11,171,535	1,638,566
	<u>8,237,644</u>	<u>929,798</u>	<u>-</u>	<u>3,271,535</u>	<u>12,438,977</u>	<u>2,935,246</u>
Payment to (recovery from) the Foundation	15,750	(148,552)	-	-	(132,802)	(186,573)
	<u>8,253,394</u>	<u>781,246</u>	<u>-</u>	<u>3,271,535</u>	<u>12,306,175</u>	<u>2,748,673</u>
Excess (deficiency) of revenue over expenses	<u>(8,200,251)</u>	<u>17,535</u>	<u>-</u>	<u>(3,271,535)</u>	<u>(11,454,251)</u>	<u>6,921,462</u>
Net assets, beginning of year	<u>8,829,912</u>	<u>6,104,510</u>	<u>193,668</u>	<u>14,505,120</u>	<u>29,633,210</u>	<u>22,711,748</u>
Net assets, end of year	<u>\$ 629,661</u>	<u>\$ 6,122,045</u>	<u>\$ 193,668</u>	<u>\$ 11,233,585</u>	<u>\$ 18,178,959</u>	<u>\$ 29,633,210</u>

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Funders

Initially capitalized with \$118 million provided by six private foundations, the Province of British Columbia, and the Government of Canada, Coast Funds is comprised of two separate organizations.



- The Nature Conservancy
- The William and Flora Hewlett Foundation
- The Gordon and Betty Moore Foundation
- David and Lucile Packard Foundation
- The Rockefeller Brothers Fund
- Tides Canada Foundation (now operating as MakeWay)



- Government of Canada
- Province of British Columbia

Members

Coast Funds' Members represent the interests of the original funders and the eligible First Nations communities. The Members convene once a year at an annual general meeting of the Foundation and Society.

Chris Roberts

Member on behalf of N̓anwak̓olas Council

Ross McMillan

Member on behalf of Private Funders

Jennifer Melles

Assistant Deputy Minister, Ministry of Indigenous Relations and Reconciliation, Province of British Columbia

David Parnell

Prince Rupert Regional Representative, Haida Nation (Non-Voting)

Káwáził Marilyn Slett

Member on behalf of Central Coast Indigenous Resource Alliance

Jenny Brown

Director of Conservation Programs, Nature United

Craig Sutherland

Assistant Deputy Minister, Coast Area, Ministry of Forests, Lands and Natural Resource Operations, Province of British Columbia

Robert Grodecki

Executive Director, North Coast Skeena First Nations Stewardship Society (Non-Voting)

WHO WE ARE

Board of Directors

Coast Funds' board of directors is responsible for governance of the conservation and economic development funds, and reporting to the Members.



Huux Percy Crosby (Chair, 2018–2021) has worked for over 25 years as a liaison between the Council of the Haida Nation, the Province, and the forestry industry in various roles. In this position, he has acted as Chair and Committee Member on the Executive, Heritage and Natural Resources, Cultural Wood, Protected Areas, and HaiCo Recommendations Committees. He formerly represented the Haida Nation on the Haida Gwaii Management Council. He has held executive positions on the boards of Gwaii Trust, Gwaii Forest Charitable Trust, and Haida Gwaii Community Futures. Percy has an extensive background in forestry, presently working for the BC Ministry of Forests, Lands, Natural Resource Operations and Rural Development as a Senior First Nations Liaison.



Sage Berryman is the founder of the Prosperity Pollinator movement helping to bring impact-based businesses into the areas that need them the most. Through her careers she has worked with a number of high growth companies where she led multiple successful business and strategic planning initiatives, private and public financings, and sales and marketing programs. Sage holds an M.B.A in international business from Queen's University. She serves on three corporate boards and is an active mentor and advisor for numerous entrepreneurs and their businesses.



Garth Davis is the CEO of New Market Funds and has spent more than 20 years in capital deployment. He has leadership experience in impact investing (Vancity Community Capital), private equity (Turtle Creek and Scotia Merchant Capital), and corporate and leveraged finance (Scotia Capital). He has a Master of Arts in International Economics from the Paul H. Nitze School for Advanced International Studies, Johns Hopkins University, a Master of Science from the London School of Economics and Political Science, and a Bachelor of Arts from Simon Fraser University.



Darcy Dobell has over 25 years' experience in conservation and community development policy, along with strategic planning and communications. Her background includes executive and leadership positions in government and non-profit organizations from local to national scales. Darcy currently works as an advisor to First Nations, Crown governments, funders, and NGOs, supporting leaders and change-makers to protect nature, advance reconciliation, and chart pathways to community well-being and resilience. Darcy holds degrees in Biology and English, and has put both into practice as author and editor of a number of science books and articles for young people.



Wally Eamer was born and raised on Vancouver Island, and lives in Metchosin. He has a Bachelor of Arts from the University of BC and Master of Business Administration from Harvard. He worked for over twenty years in the provincial government, including Ministry of Environment and BC Parks. In the Central Coast process from 2002, he was the provincial Table representative, provincial negotiator with First Nations in 2004 and 2005, and since 2006 has worked on ecosystem-based management implementation with the Nanwakolas Council. In 2008, he was ordained as a deacon in the Anglican church.



Christina Gray is a Ts'msyen citizen from Lax Kw'alaams in northern British Columbia as well as Dene from Treaty 8 territory in the Northwest Territories. She is an Associate at JFK Law Corporation where she practices in Aboriginal law. She was called to the bar in British Columbia in 2016 and Ontario in 2015. She is also currently completing her Masters of Law at the University of Victoria Faculty of Law. Ms. Gray is a graduate of the University of British Columbia and has both a Juris Doctor and Bachelor of Arts (Art History) degree. Her legal experience includes articling at Aboriginal Legal Services in Toronto, working as legal counsel at the Human Rights Legal Support Centre, and a Senior Research Associate at the Centre for International Governance and Innovation in Waterloo, Ontario.



Ts'xwiixw Megan Moody started working for her community as the Nuxalk Fisheries Manager in 2001 after completing her B.Sc. (Biology) at the University of Victoria. In 2008 she began working more broadly with First Nations communities as a Biologist for the Central Coast Indigenous Resource Alliance after finishing her M.Sc. from the University of British Columbia. From 2013-2017 she returned home to Bella Coola to work for the Nuxalk Nation as their Stewardship Director. Currently Megan works with Coastal First Nations, as a manager of their Stewardship Directors Committee. Megan was an elected Councilor of the Nuxalk Chief and Council (2013-2017).



Chris Trumpy has more than 30 years of experience in public service. He holds a Bachelor of Commerce degree and while working for the provincial government was Deputy Minister of the Ministries of Finance and Corporate Relations; Provincial Revenue; Sustainable Resource Management, and Environment. He has also been Secretary to the Treasury Board. He currently sits on the boards of Coast Capital Savings Credit Union and 94Forward.



Kii'iljuus Barbara Wilson is an elected representative of the Council of the Haida Nation. She has been involved with many boards both on Haida Gwaii and in other areas. Barbara has experience as the Chair and a member for the Legal Aid Society for approximately 30 years. Barbara has worked to develop a training program for the Guardian Watchmen programs of the coast. For many years she has been part of the Advisory group and the Chair of Indigenous Justice and Residential Schools. In her community, Barbara is a mother, grandmother, aunt, sister and friend to many. She has completed her Master of Arts in Education through Simon Fraser University.

WHO WE ARE

Staff

Coast Funds' staff team works closely with First Nations, oversees the funds' financial performance, liaises with funders, and leads organizational initiatives.



Brodie Guy, Chief Executive Officer Over the past decade, Brodie has worked in partnership with First Nations in the start-up of First Nations' stewardship authorities that operate across the region. He has facilitated equity investments into a number of strategic business acquisitions and has informed the governance and management of many First Nations development corporations. Brodie holds a Chartered Director (C.Dir.) designation from McMaster University, and a Bachelor of Commerce from the University of Victoria. He serves on the board of The Circle on Philanthropy and Aboriginal Peoples in Canada and as an advisor to government and philanthropic organizations across the country.



Eddy Adra, Chief Financial Officer As Chief Financial Officer, Eddy oversees and leads all aspects related to the financial operations for Coast Funds. He works closely with the CEO and the Board of Directors to administer and manage the financial stewardship of Coast Funds, including the management of socially responsible investments, strategic developments, and the timely disbursement of funding to projects. Eddy has over fifteen years of experience in accounting, finance, and advisory services. He has worked with numerous not-for-profit organizations, Indigenous governments, and other public sector organizations. Eddy is a CPA, CA, and holds a Bachelor of Business Administration from Simon Fraser University.



Ashley Hardill, Director, Project Investment As Director, Project Investment, Ashley works with First Nations to develop sustainable economic development projects. In this role, Ashley provides support for business and financial planning, financial reporting, and outcome measurement. Ashley holds a Masters in Resource and Environmental Management and is a designated Chartered Professional Accountant. Prior to joining Coast Funds, she worked as Finance Manager for Engineers Without Borders Canada providing financial support for their programming and venture work in Canada and Africa. Ashley has also worked as a public accountant, mainly working with non-profit organizations and charities. She also has experience in education, teaching courses on sustainable community development, entrepreneurship, and financial management.



Trevor Loke, Director, Partnership Development As Director, Partnership Development, Trevor is responsible for supporting First Nations with development and growing support for the stewardship endowment and economic development fund. Trevor is Coast Funds' philanthropy officer and a member of the senior leadership team working closely with the Executive Director and Board of Directors. Prior to joining Coast Funds, Trevor was head of Fundraising for the University of Portsmouth in the United Kingdom, and has previously worked with MakeWay, One Girl Can, and the Dr. Peter AIDS Foundation. In 2019, Trevor graduated from the Association for Fundraising Professionals Fellowship in Inclusion and Philanthropy and became a Certified Fund Raising Executive (CFRE).



Raine Playfair, Manager, Stewardship Funding As Manager, Stewardship Funding, Raine works with First Nations to develop, implement, and administer Coast Funds' investments into their stewardship authorities, Guardian programs, and conservation projects. Raine also collaborates on planning and articulating First Nations' long-term visions for stewardship. Prior to Coast Funds, Raine managed species-protection conservation initiatives and oversaw corporate and fundraising communications at Grizzly Bear Foundation. She developed a community well-being lens during her time at engineering and planning firm Urban Systems. Raine's passion for community building and stewardship drives her vision for a thriving conservation economy.



Laura Hope, Communications Manager As Communications Manager, Laura works with First Nations to uplift the knowledge, experience, and stories of their stewardship and economic development endeavours. She has worked as a communications professional for nine years. Prior to joining Coast Funds, she worked with non-profits including Sierra Club BC and the David Suzuki Foundation where her work focused on finding ways of engaging diverse audiences with complex environmental issues. She has completed a Bachelor of Arts, a Certificate in Film Arts, and a Master of Arts in Professional Communication.



Shehin Rahemtulla, Renewable Energy Specialist As renewable energy specialist, Shehin supports First Nations in the Great Bear Rainforest and Haida Gwaii in transitioning their fossil fuel-dependent electrical grids to renewable energy sources. She has a background in renewable energy engineering, specializing in microgrid design, feasibility, and technical due diligence. She has extensive experience in the renewable energy sector, working for non-profit organizations, start-ups, academic institutions, and the private sector. Prior to joining Coast Funds, she worked for Wood Clean Energy, Innergex Renewable Energy, BC Hydro Applied Innovation and Engineers Without Borders. She is also an adjunct instructor at Dalhousie University, and serves on the board of The Canadian Parks and Wilderness Society of BC.



Michelle Byers, Digital Engagement Specialist As Digital Engagement Specialist, Michelle Byers (née Brown) uplifts First Nations' knowledge, stories, learnings, and achievements through Coast Funds' digital channels. Prior to joining Coast Funds, Michelle worked for nearly six years as communications coordinator for the K'ómoks First Nation where she delivered on strategies to support the Nations' mission. In 2018, she completed the Indigenous Community and Governance (ICDG) Diploma at the University of Victoria. Michelle was born and raised in the Comox Valley and is a K'ómoks First Nation member. Her ancestry descends from both Kwakwaka'wakw and Coast Salish deities (We Wai Kai, Kwakuitl, 'Namgis, and K'ómoks).



Lydia Liew, Financial Administrator As Financial Administrator, Lydia is responsible for effective and accurate accounting to support the entire team as they work with First Nations to invest funds in conservation and sustainable development throughout Great Bear Rainforest and Haida Gwaii communities. Lydia has eleven years of accounting experience in the not-for-profit sector. Prior to joining Coast Funds, she worked for the YMCA of Greater Vancouver to strengthen local communities. Lydia has a diploma in business administration with a focus in accounting.



COAST FUNDS

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In summer 2020, Kwikwasut'inuxw Haxwa'mis First Nation purchased Pierre's at Echo Bay Lodge & Marina, located on Gilford Island in the Broughton Archipelago and in the heart of their traditional territory.

PHOTO BY
Celina O'Connor